



THE CONNECTED MINE

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MODERNISATION IN MINING

WHAT

Adopting innovative practices, leveraging new and emerging technologies

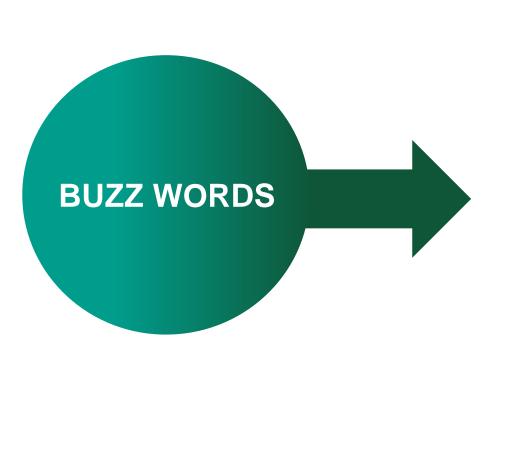
WHY

For increased synergy across the entire value chain to alter the fundamentals of transitional mining

OBJECTIVE

To improve operational efficiencies and effectiveness

MODERNISATION IN MINING



➢ 4IR

- Digitalisation
- Internet of Things (IoT)
- Artificial Intelligence (AI)
- Digital twin
- 3D printing
- Robotics
- Cloud computing

EVOLUTION IN THE MINING SECTOR

Why does the mining industry need to evolve?



Global mining production has decreased by 30%

Commodity price fluctuations are squeezing profit margins



Costs continue to rise



Deposits are increasingly difficult and expensive to access



Safety Fewer injuries & less downtime



Need to reduce environmental footprint

EVOLUTION IN THE MINING SECTOR (CONT.)

What drives evolution?

Remain competitive

Improve productivity of assets

Reduce operational risk

Increase the efficiency of deposit discovery

Strengthen mineral recovery rates

Recover metals and minerals of higher quality

Drive own growth (Grow organically)



EVOLUTION IN THE MINING SECTOR (CONT.)



What are the barriers to evolution?

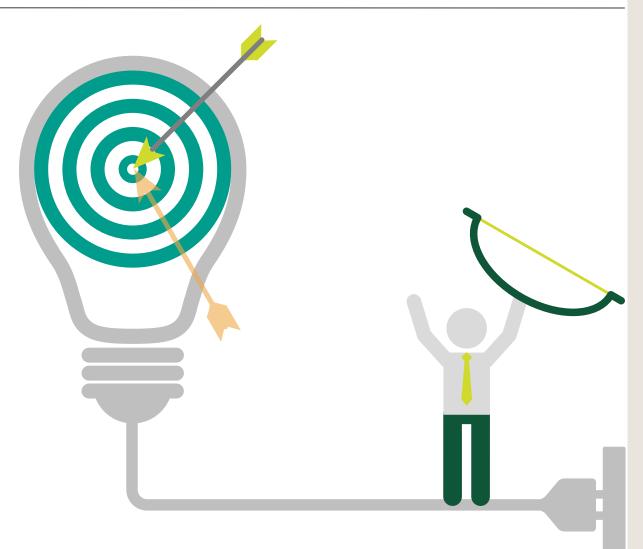
Largely conservative industry. Mining inherently risky. Investing in innovation & its uncertain outcomes adds to this risk. Focused on short-term bottom-line improvements, rather than longer-term gain. Resource allocation to innovation research is difficult. Particularly during periods of depressed prices (operational budgets)

Innovation thrives in a climate of collaboration. Due to competitiveness of the industry this inhibits breakthroughs. The industry has a poor reputation for innovation. The culture adopts slowly to change.

RBPLAT IT VISION AND PRINCIPLES

Vision

Leverage available technology to transform the way we do business through digital solutions, process re-engineering and automation to improve operational efficiency & effectiveness

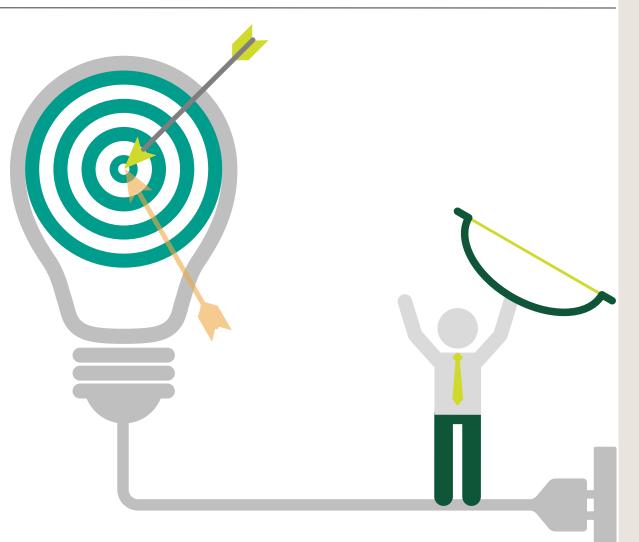


RBPLAT IT VISION AND PRINCIPLES (CONT.)

Emphasis: Leverage

RBPlat has the latest technological enablement.

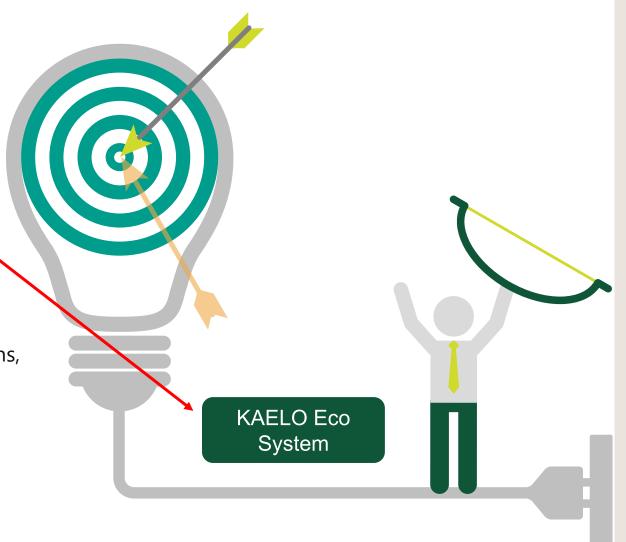
RBPlat IT – through collaboration with business – must critically analyse, upgrade or substitute solutions, if existing solutions are not fit for purpose.



RBPLAT IT VISION AND PRINCIPLES (CONT.)

Guiding Principles

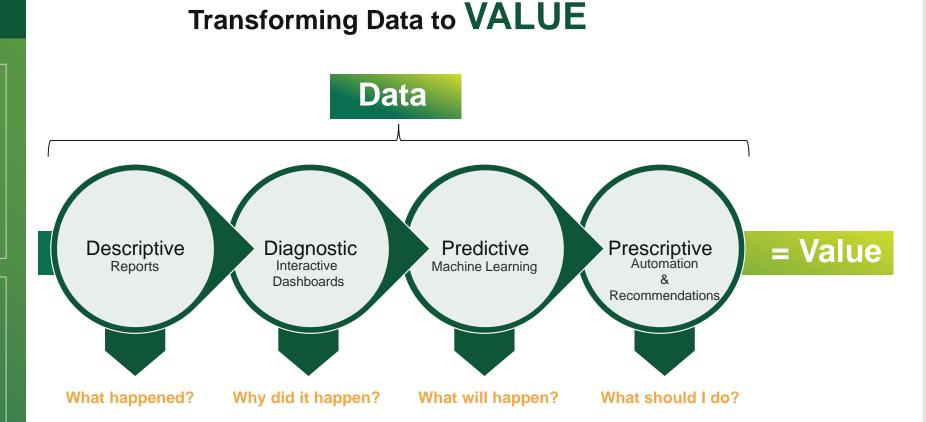
- Foster key stakeholder engagement to drive change.
- Provide fit-for-purpose solutions and services in terms of function, cost and quality.
- Manage by information and insight to expose, measure and continuously improve operations.
- Evaluate cloud-based solutions in terms of functions, cost, availability, performance and security.
- Harness the power of 4IR technology to deliver on our ethos of being an organisation that is about more than mining.



CHALLENGE – FINDING AND MAKING SENSE OF DATA

Challenges

- Infrastructure to acquire data
- Integration limitations
- Unstructured data
- Disparate systems
- Empowering non-technical people
- Analytics is not just about the availability of data, it's about useful data
- Increasing TCO and decreasing ROI
- Data security
- Change management
- Organisational maturity



CHALLENGE – FINDING AND MAKING SENSE OF DATA (CONT.)

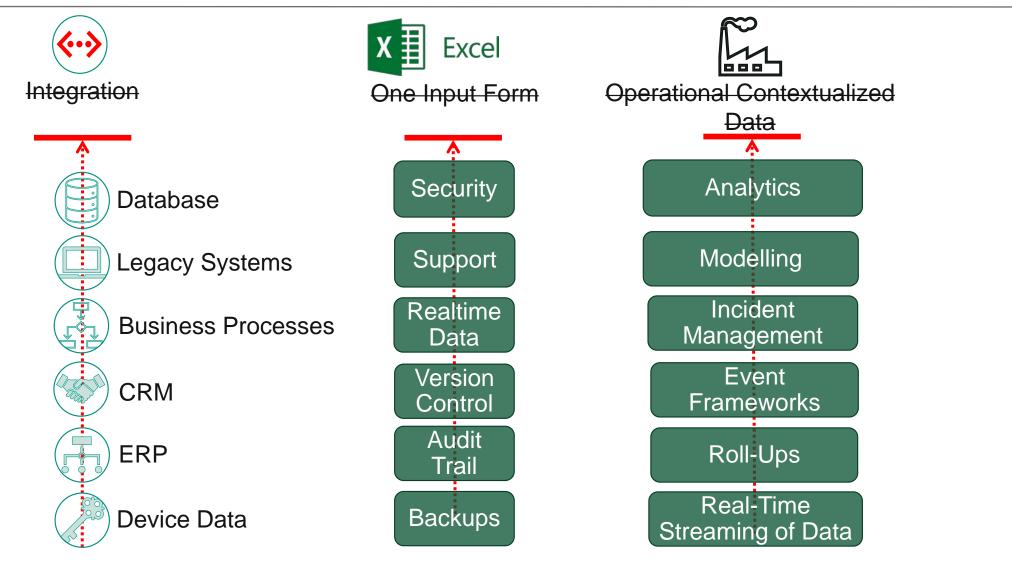
Ideal Solutions

- Data framework
- Self-help environments
- Workflow capabilities
- Digitalisation of manual forms
- Seamless integration
- Planning and forecasting
- Add intelligence to data
- One version of the truth
- One workspace
- Trustworthy data at the right time

Desired Outcomes

- Real-time production management system
- Improve productivity of our assets
- Reduce operational risk
- Increase the efficiency of deposit recovery
- Strengthen mineral recovery rates
- Recover metals and minerals of higher grade
- Reduce costs
- Innovate faster
- Save time
- Manage proactively (foresight)
- Fully managed cloud services inclusive of monitoring, security, updates and upgrades

CHALLENGE – FINDING AND MAKING SENSE OF DATA (CONT.)



DIGITAL ECO-SYSTEM – OUR DIGITAL ROADMAP

PILOT AZURE DEVELOPMENT

- Edge Containers
- IoT HUB
- Realtime Streaming
- Batch Data
- Data Lake Storage
- Orchestration

GOVERNANCE

- Application
- Data
- Change Control

SECURITY

- AD Integration
- AD Group Control

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Cloud Security

• ADX (Azure Data Explorer)

SELF SERVICE COMPONENTS

- Search Functions
- Single UI Deployment

CATALOGUES

- Data Catalogues
- Data Objects

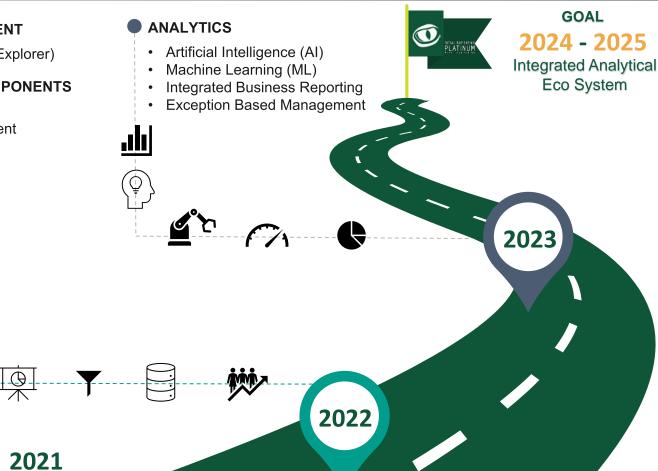
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Data Products

ANALYTICS AZURE DEVELOPMENT



ARCHITECTURE

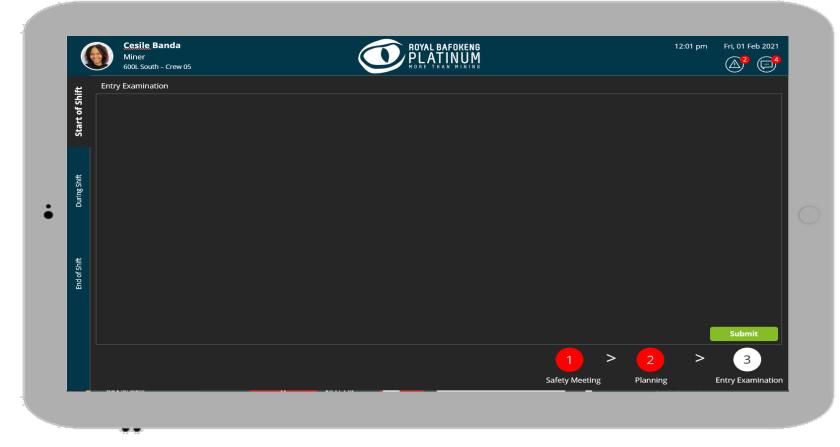


Reference Architecture Overview

Making data work for **you**, not the other way around.



Safety Inspections – Digitisation



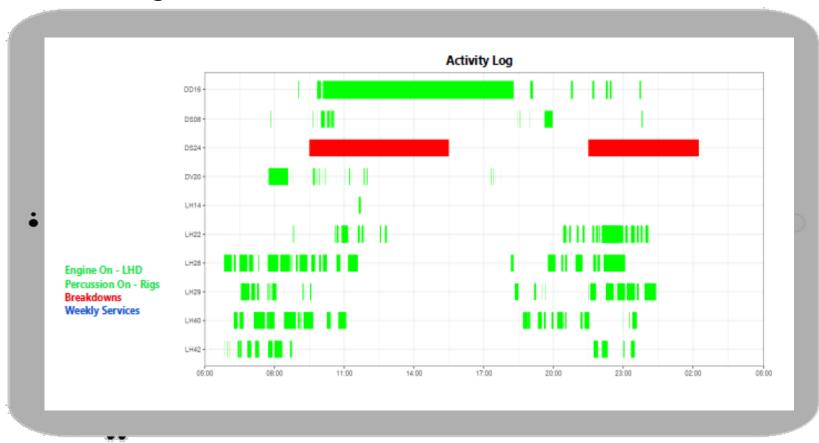
• **Production Tracking – Digitisation**

	Assets		Producti	Production								
Start of Shift	LH22	First 09:16		01/0	1/21	02/0	1/21	03/0	1/21	04/01/21	Allocation	Progress
Start (No. of 16 buckets	Panel	Shift 1	Shift 2	Shift 3	Shift 4	Shift 5	Shift 6	Shift 7		
	John Maki LHD Operator Section 128 - Crew 12	Buckets 9 per hour 9 Average time 12m:46s	1	В	D	В	С	S	D	в		Ch
Ŧ	LH42		2	В						В		Ch
g Shi		First 10:06 bucket 16	3	В						В	Å	Com
During Shift	Sam Sindo	buckets Buckets 3	4	D	D					В	ĥ	
	LHD Operator Section 128 - Crew 12	Per hour Average time per bucket 20m:19s	5	D	в					с		
Ĩf			6	D			S	D		с		с
	DD16	First hole 09:37	7	s			с	s		в	ņ	
End of Shift	Johannes Mzamba	holes Holes per	8	s				s	s	D	"	с
ш	Rig Operator Section 128 - Crew 12	hour Average time per holes 12m:46s	9	s				s	D	в	ĥ	
			10	с						D		
	DD21	First hole 09:22	Comple	eted 🗖 Ca	itch-up 💼	Not Compl	eted	D-	Drill B - Bl	ast C – Clean S – Su		
	00											
		4 Z										

Section Performance Metrics

Aaron Molete ENGINEERING ASSISTAN Section 132 Shift No. 461	IT UG Morning				2:38:34 Pi	и	Thu, 19 Aug 20
Start of Shi	ft		During Shift		End	of Shift	
Productivity log		Downtime log					
Labour		Description	Machine no.	Start Time	Artisan Start Time	End Time	Total time
0	0						
Daily Inspections	Breakdowns Attended						
0							
Breakdowns Carried- over	MTTR	тз					
over							
Assets							
DD06 DD07	لؤسوا لؤسوا						
D\$05 D\$07							
Secondary							
					Total Down	ntime: 0h:0m	_
	Oreakdown No connectivi						
	0	0			End Shift		
Availability Bre	akdowns	Outstanding					

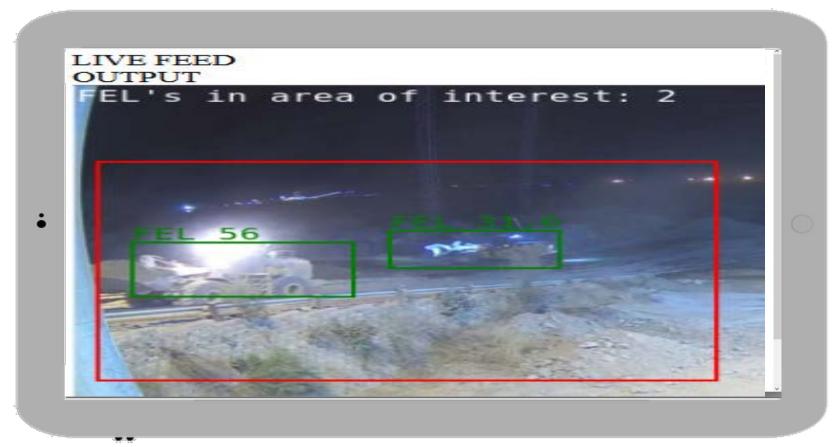
Fleet Performance Management



Workforce Engagement and Breakdown Management

ROYAL BAFOKENG PLATINUM		Daily Attendance North 20210714									
Filter	Daily Attendance										
Date	Section	PlannedM	ClockedM	PlannedN	ClockedN	422	Section	DS	NS	Combined	
20210714	Section 121	46	44	37	31	Total Plan	Section 121	95.65%	83.78%	89.72%	
	Section 122	49	43	37	29	398	Section 122	87.76%	78.38%	83.07%	
	Section 124	63	54		37	398	Section 124	85.71%	90.24%	87.98%	
	Section 128	47	37		31	Total Act	Section 128	78.72%		84.95%	
	Section 129	34	33		27	-24	Section 129	97.06%		89.44%	
Area 🗸 🗸	Section 132	1	1	0	0		Section 132	100.00%	0.00%	50.00%	
North 🗸						Total Var					
422.0 398.0 300 200	20		44 37 31		13 37 29		34 34	33 33	27		ClockedM PlannedN ClockedN ClockedN
-24.0	0	S	action 121	Se	ction 122	Section 124 Section Section	128	Section 12	9	1 1 0 0 Section 132	

Live Video Analytics



THANK YOU

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